



Active Ownership Report

When customers entrust us with their assets and savings, it is our duty to serve their interests by providing investment solutions with the goal to deliver competitive and long-term performance. Our firm commitment to **Responsible Investment** is an integral part of this duty. It is about making better-informed investment decisions – addressing issues of risk, problems, and dilemmas, and influencing portfolio companies through **active ownership** to contribute to a positive outcome.

Active ownership – through direct dialogue, collaborative engagement and voting at the annual general meetings – is an important part of our ability to create long-term value to the companies we invest in and to our investors.

We believe it is more responsible to address material sustainability matters as investors rather than refraining from investing when issues of concern arise, leaving the problem to someone else to solve. Our investment teams are the change agents who can impact companies to manage risks and opportunities.

The aim of our **Active Ownership Report** covering three parts '**Engagements**', '**Collaborative Engagements**' and '**Voting**' is to provide our customers and stakeholders with regular updates on our progress and results.

The 3 parts of the report



Part 1: Engagements



Part 2: Voting



Part 3: Collaborative Engagements



Where to get additional information



Responsible Investment Policy click here



Active Ownership Instruction click here



Investment Restrictions click here



Voting Guidelines click here



Our Responsible Investment Journey click here



Investment Approach on Climate click here



Proxy Voting Dashboard click here



Principal Adverse Impact Statement click here



Active Ownership Report, Part 1 Engagements



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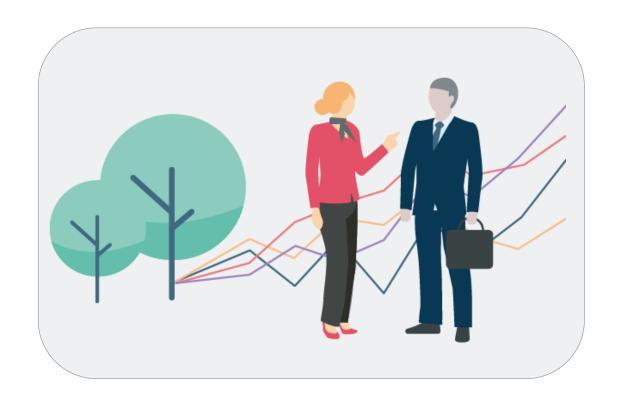


Engagements introduction

We believe that investment manager-driven dialogue with portfolio companies is the most effective as the investment teams are the experts of their respective strategies and portfolios, and tasked with the buy/sell decision.

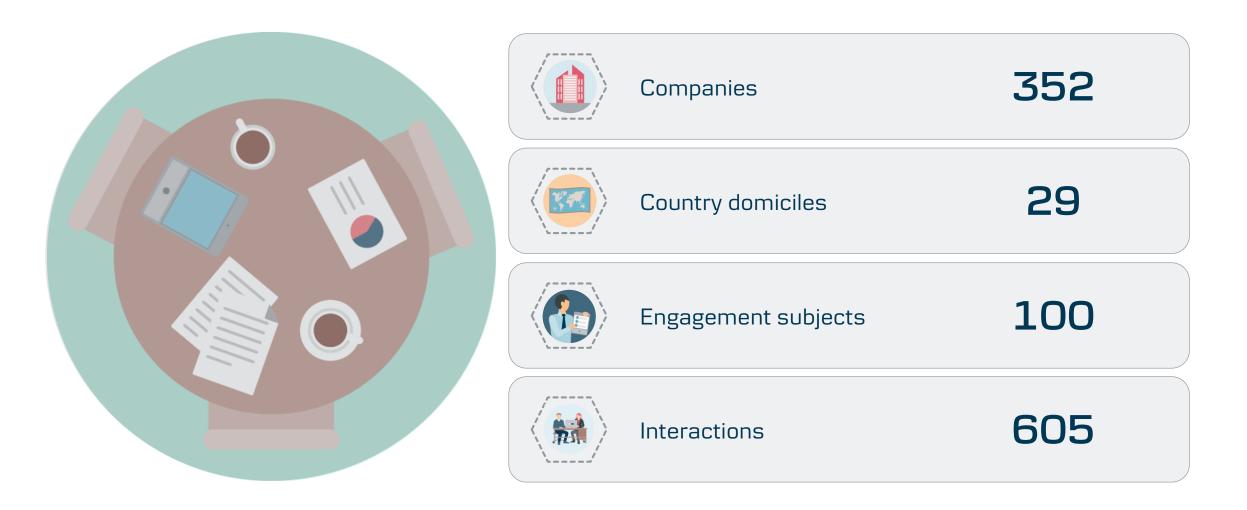
As such, the investment teams engage on a regular basis with investee companies on material ESG matters in order to enhance and protect the value of the investments.

In order to ensure a structured engagement process, we log and monitor company dialogue and progress.



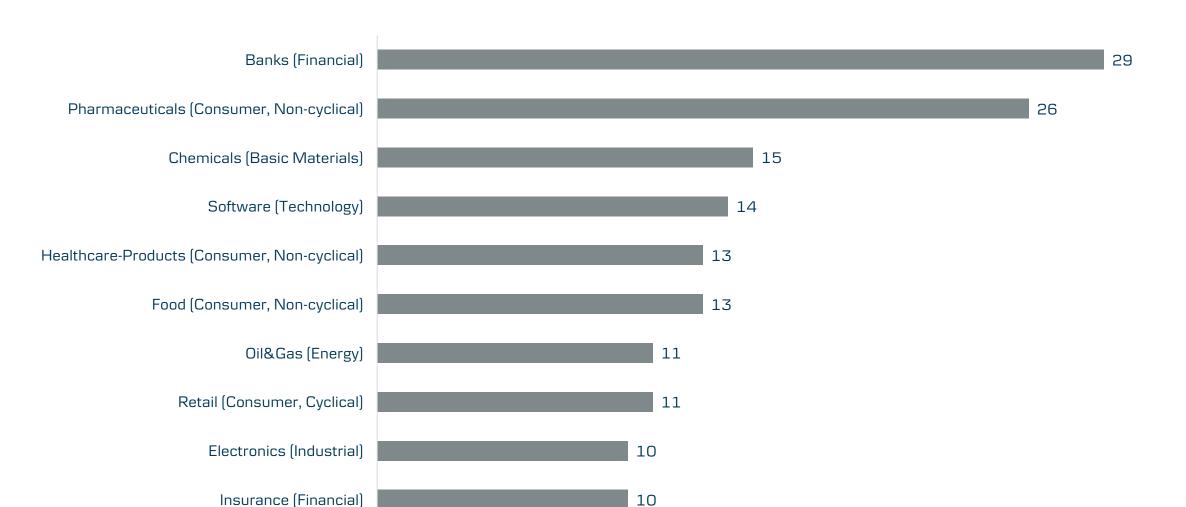


In 2021, we have had the following engagement activities



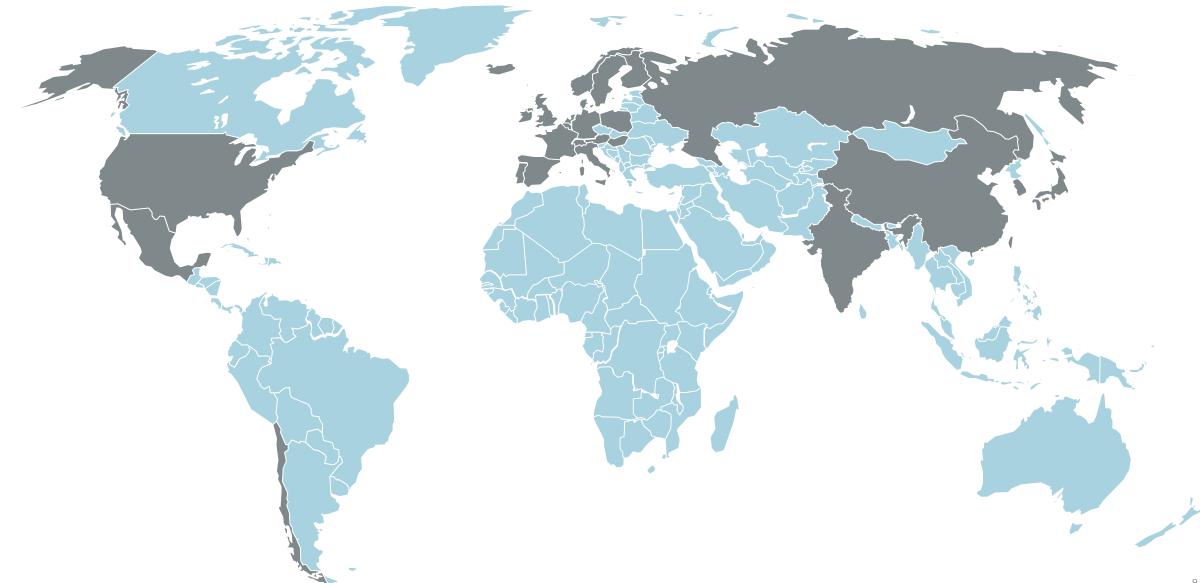


Top 10 industries most engaged with Number of companies per industry (Sector in bracket)





Engagement with companies domiciled across the world



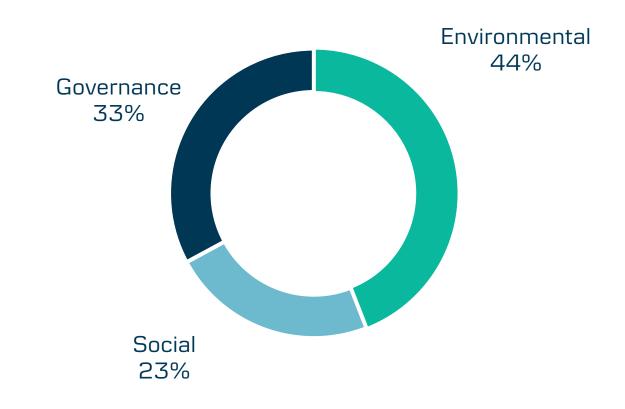








Split between engagement subjects

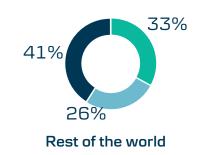


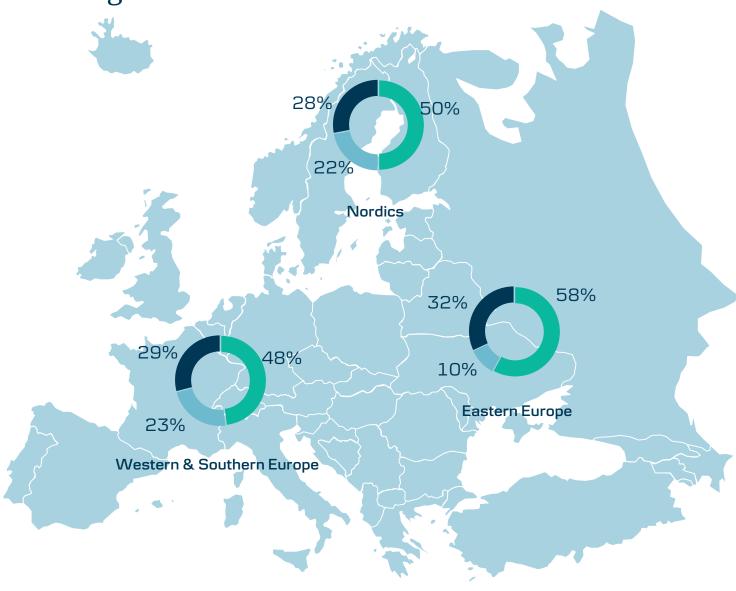






Split between engagement themes across regions













Engagements subjects discussed

Water & Wastewater Management Sustainability Integration & Reporting Supply Chain Management Technology Disruption Physical Impacts Of Climate Change Management of The Legal & Regulatory Environment Waste & Hazardous Materials Management Digitalisation As Sustainability Driver SDGs Sustainability Targets Employee Engagement, Diversity & Inclusion M&A Sustainable Transports Systemic Risk Management Selling Practices & Product Labeling Digitalisation Materials Sourcing & Efficiency Sustainable Shipping Product Design & Lifecycle Management Environmental Supply Chain Anti-Trust Issues & Competitive Behavior Human Rights & Community Relations Anti-Corruption Issues & Handling Sustainability Strategy Responsible Drinking Tax Issues Sustainability Certificates Restructuring Share Buybacks Sustainable Products Decent Work & Economic Growth Research & Development Regulatory Compliance Resource Efficiency Impact of Tax Regulation Product Quality & Safety Regulations Plastic/Recycling Products Customer Education Palm Oil Production Future Fit ESG Issues In Fish Farming Political Risk Ownership Structure SDGs Overboarding Product Development Green Financing Military Sales Process Green Buildings Labor Standards/Practices Incentive Programs GHG Emissions Gender Equality EU Taxonomy Executive Composition Employee Health & Safety Executive Compensation Environmental Regulation Animal Welfare Corporate Governance Personnel Turnover Environmental Issues Corporate Disclosure Business Model Resilience Compliance Procedures Dividends Corporate purpose Indigenous Rights Environmental Incidents Food Safety ESG Integration Energy Transformation AML Issues & Handling Employee Retention Competence ESG Funding Energy Management Data Privacy Energy Efficiency Corporate Behavior Access & Affordability Automation Accounting Chemicals management Business Ethics Energy Consumption Deforestation Data Security Automation Board Composition Ecological Impacts Board Compensation Agriculture Customer Welfare Air Quality Digitalisation Customer Privacy Biodiversity Bond redemption Circular Economy Circular Economy Capital Structure Climate Neutrality









Top 7 engagement subjects discussed across themes

	E			S			G	
Rank	Subject	Count	Rank	Subject	Count	Rank	Subject	Count
1	GHG Emissions	106	1	Access & Affordability	50	1	M&A	54
2	Circular Economy	56	2	Employee Engagement, Diversity & Inclusion	29	2	ESG Integration	48
3	Climate Neutrality	45	3	Employee Health & Safety	25	3	Capital Structure	42
4	Energy Efficiency	45	4	Business Model Resilience	24	4	Corporate Governance	31
5	Energy Transformation	39	5	Data Security	23	5	Board Compensation	24
6	Environmental Issues	32	6	Supply Chain Management	20	6	Dividends	21
7	Green Financing	30	7	Digitalisation	14	7	Sustainability Integration & Reporting	19

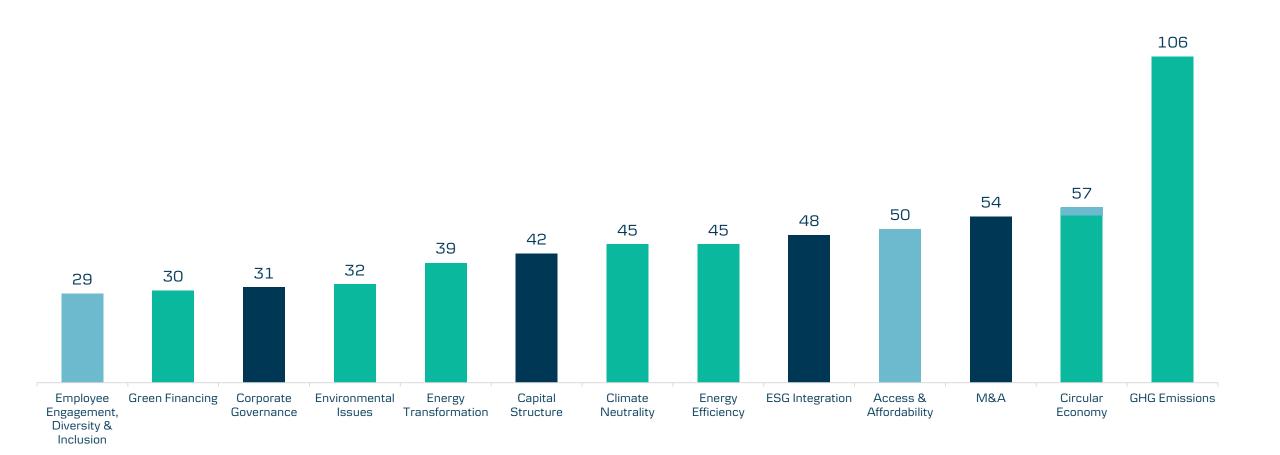








Most frequent engagement subjects discussed

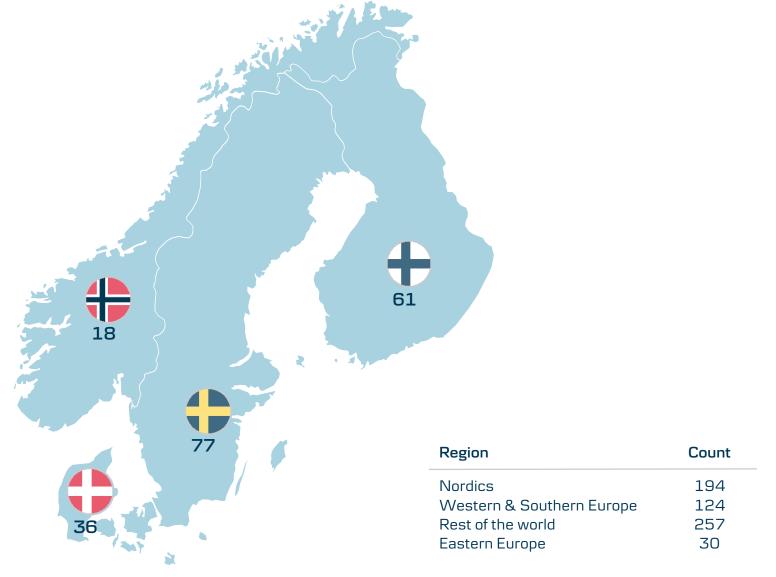






Top 10 and interactions distribution across Nordic countries & regions

Rank	Country	Count	
1	United States	92	
2	Japan	81	
3	Sweden	77	
4	Finland	61	
5	China	40	
6	Denmark	36	
7	United Kingdom	26	
8	India	26	
9	Russia	23	
10	France	23	





Most commonly addressed engagement subjects across geography

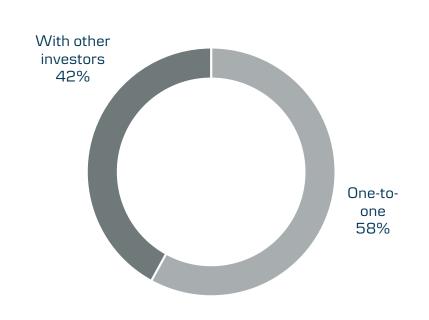




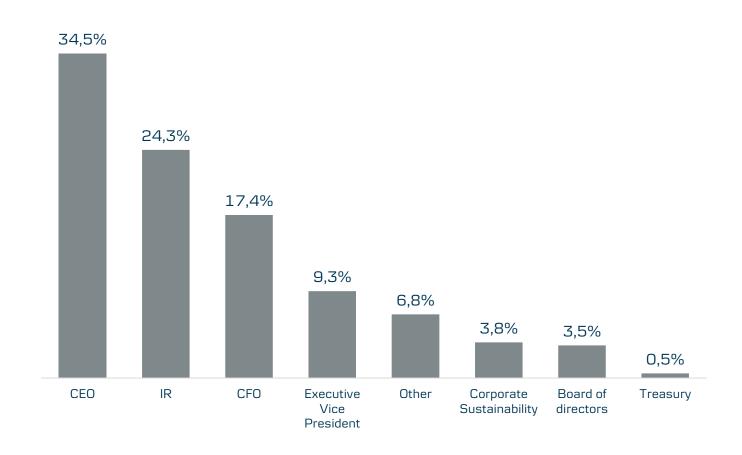


Company interactions by meeting type and participants

Share of meeting types



Share of meetings by participants





Principal Adverse Impacts (PAIs)

We consider the principal adverse impacts on sustainability factors that our investment decisions have. We address principal adverse impacts on sustainability factors according to their materiality and type.

We use external market research providers and other publicly available information, internal dashboards, tools and frameworks and the expertise of our Investment and Responsible Investment teams to identify the principal adverse impacts on sustainability factors. While the considerations relevant to principal adverse impacts on sustainability factors are different from those relating to sustainability risks, we identify principal adverse impacts in the investment decision-making process via utilization of the same framework as the one applied for sustainability risk integration. How sustainability risks are identified is outlined in the Responsible Investment Policy. The consideration and prioritization of identified principal adverse impacts are further defined in the underlying instructions to the Policy.

We address principal adverse impacts through our active ownership and investment restriction activities as described in our Responsible Investment Policy. Active ownership is conducted through voting, dialogue and collaborative activities. In addition, we have incorporated the principal adverse impact indicators into our voting guidelines. Our screenings can result in exclusions related to principal adverse impacts. We exclude companies based on violations in relation to international standards such as the Global Compact and OECD Guidelines for Multinational Enterprises. For example, certain companies that contribute significantly to climate change, damage biodiversity, water pollution, violate human rights, have insufficient labor rights or are involved in corruption are excluded.

We have mapped the mandatory and voluntary indicators of principal adverse impacts to our ESG subjects that based on them our investment teams engage with the investee companies. The coverage of PAIs indicators by categories for corporate and for Sovereigns, Supranationals include in the following slides.



Adverse sustainability indicators in scope for PAIs

Climate and

other environmental-related indicators

Activities negatively affecting biodiversity sensitive areas

Carbon emission reduction initiatives

Carbon footprint

Chemical production

Deforestation

Emissions of air pollutants

Emissions of inorganic pollutants

Emissions of ozone depletion substances

Emissions to water

Energy consumption by type of non-renewable sources of energy

Energy consumption intensity per high impact climate sector

Exposure to areas of high water stress

Fossil fuel sector activity

GHG emissions

GHG intensity

Green securities

Hazardous waste ratio

Land degradation, desertification, soil sealing

Natural species and protected areas

Non-recycled waste ratio

Non-renewable energy consumption and production

Sustainable land/agriculture practices

Sustainable oceans/seas practices

Water management policies

Water usage and recycling

Social and employee, respect for human rights, anti-corruption and anti-bribery matters

Action taken to address breaches of standards of anti-corruption and anti-bribery

Anti-corruption and anti-bribery policies

Board gender diversity

Convictions and fines for violation of anti-corruption and anti-bribery laws

Excessive CEO pay ratio

Exposure to controversial weapons

Grievance/complaints handling mechanism related to employee ...

matters

Human rights due diligence

Human rights policy

Identified cases of severe human rights issues and incidents

Incidents of discrimination

Number of days lost to injuries, accidents, fatalities or illness

Operations and suppliers at significant risk of incidents of child labor

Operations and suppliers at significant risk of incidents of forced or compulsory labor

Processes and compliance mechanisms to monitor compliance with UNGC principles and OECD Guidelines

Processes and measures for preventing trafficking in human beings

Rate of accidents

Supplier code of conduct

Unadjusted gender pay gap

Violations of UNGC principles and OECD Guidelines

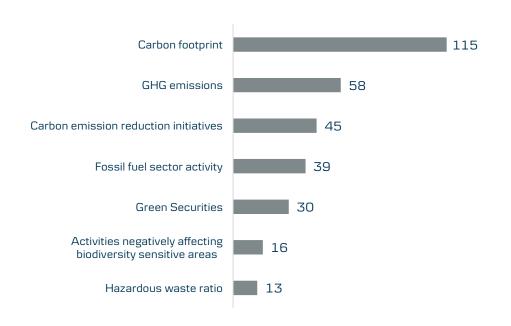
Whistle-blower protection

Workplace accident prevention policies

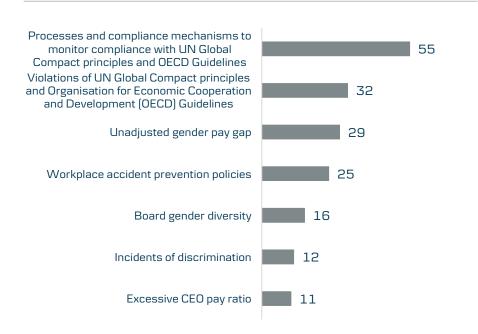


Top 7 Adverse sustainability indicators in company engagements addressed

Climate and other environmental-related indicators*



Social and employee, respect for human rights, anti-corruption and anti-bribery matters*



^{*} Adverse sustainability impact indicators may have been engaged within certain broader engagement subjects



Active Ownership Report, Part 2 Voting



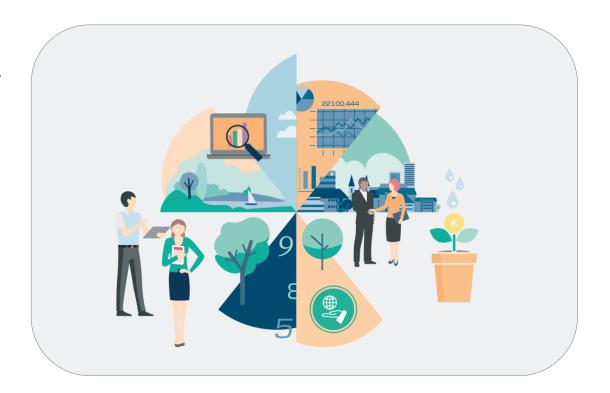


Voting introduction

The general meetings of companies are an opportunity to voice our opinion, vote on issues of key importance, and contribute to the good governance of the company. We seek to vote on all shares held, under both passive and active strategies, while taking into account preconditions, resources, and the costs of exercising voting rights.

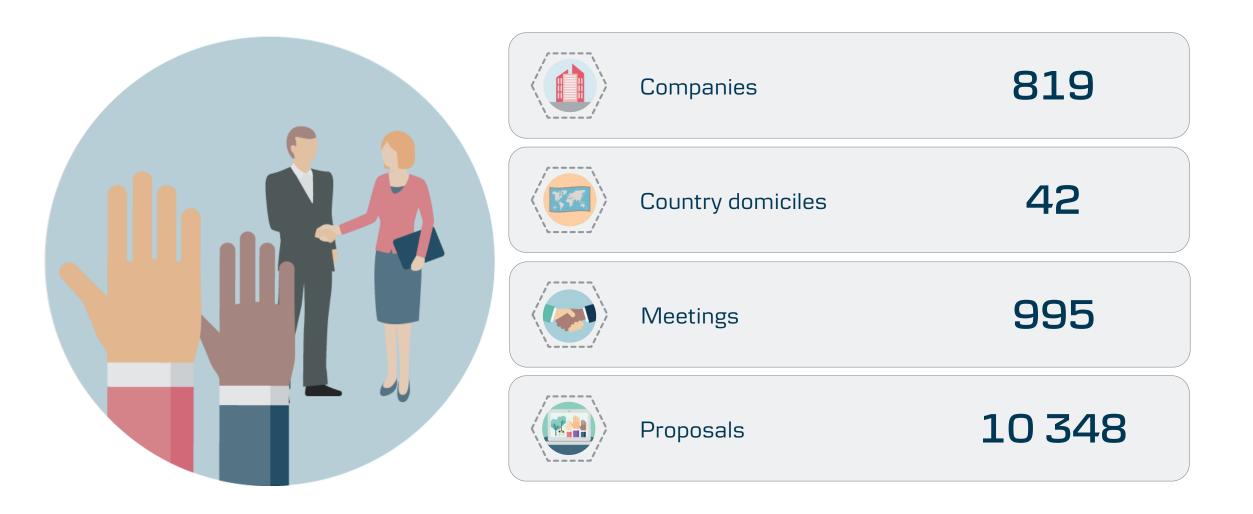
Our Danske Bank Voting Guidelines serve as our default position for all proposals, but our investment teams managing our active portfolios can deviate based on case specific details. As enshrined in our Active Ownership Policy and Instructions, voting must always be carried out for the benefit of the investors.

In order to ensure a structured and transparent process, we log and publish records of the vote that we have conducted either by ourselves or through a service provider.





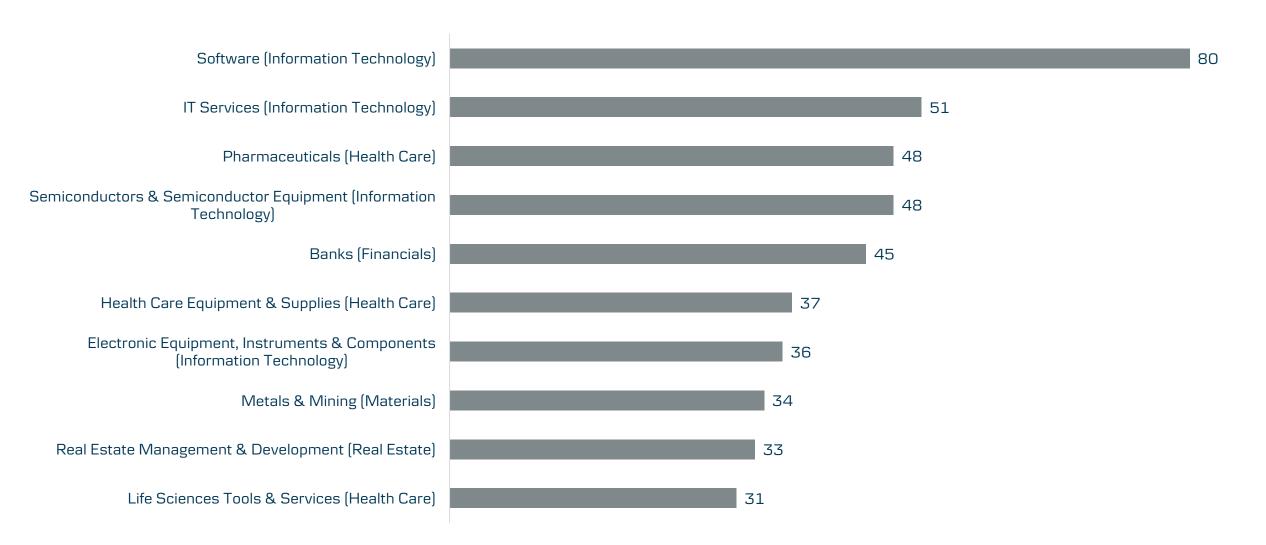
In 2021, we have had the following voting activities





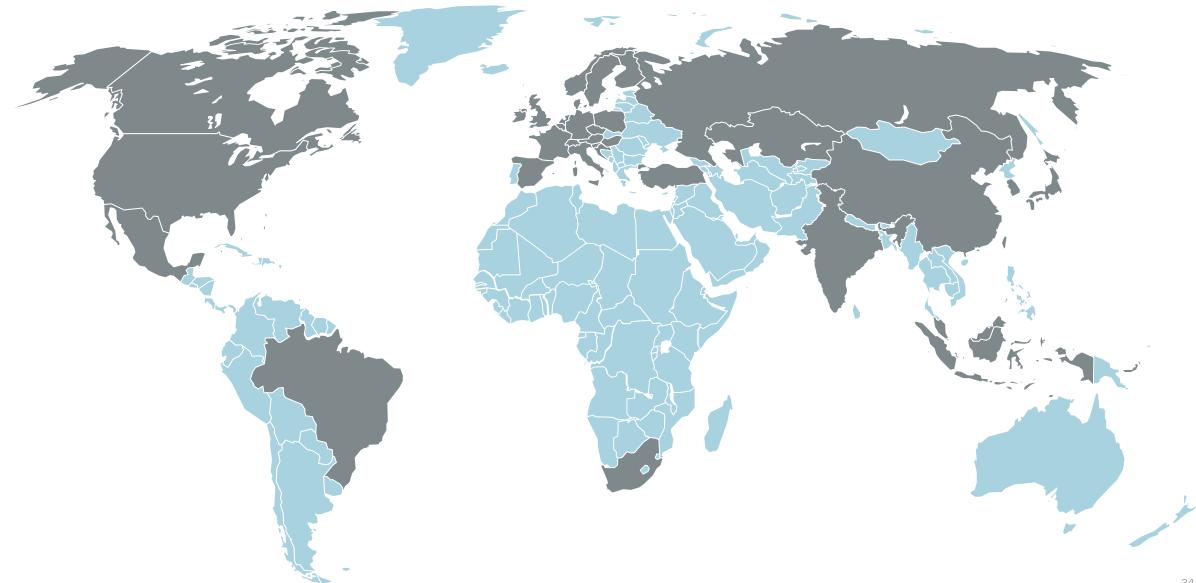
Top 10 industries most voted

Number of companies per industry (Sector in bracket)



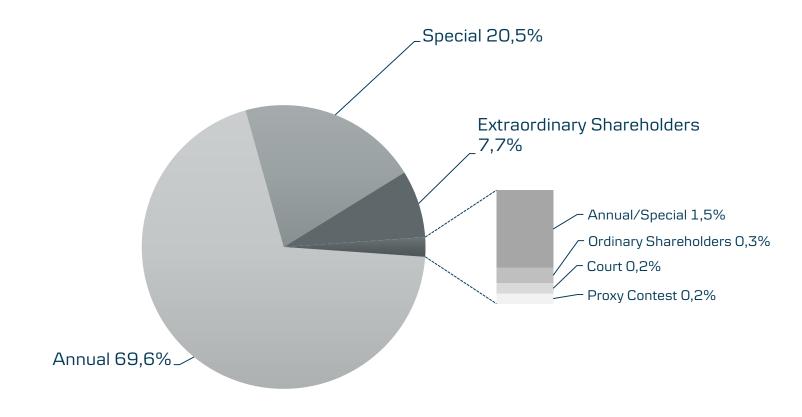


Voting on companies domiciled across the world





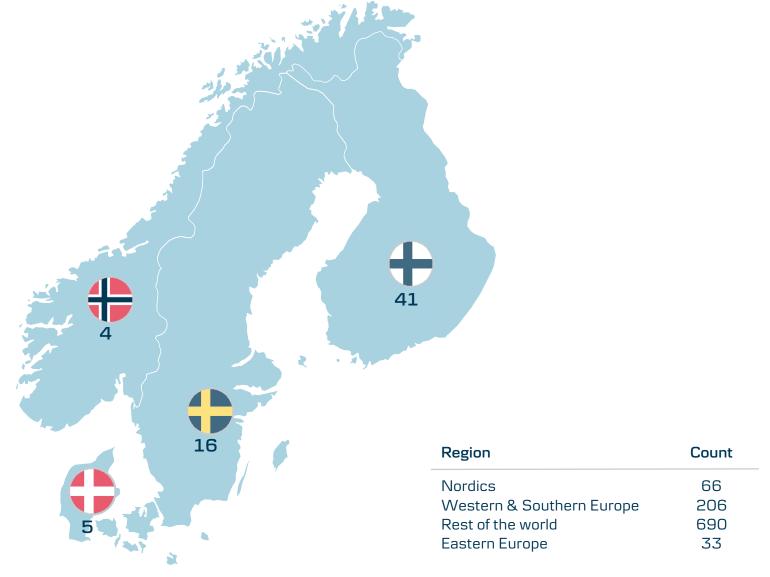
Split between meeting types





Top 10 and voting distribution across Nordic countries & regions

Rank	Country	Count	
1	USA	915	
2	China	816	
3	Japan	267	
4	India	157	
5	Sweden	140	
6	Cayman Islands	133	
7	United Kingdom	127	
8	Denmark	108	
9	Norway	78	
10	Brazil	75	

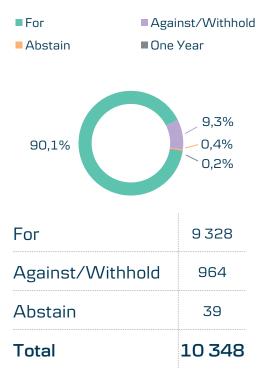




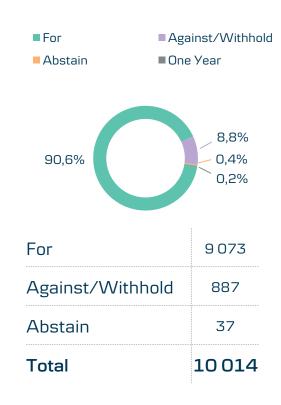


Split between voting instructions and voted proposals

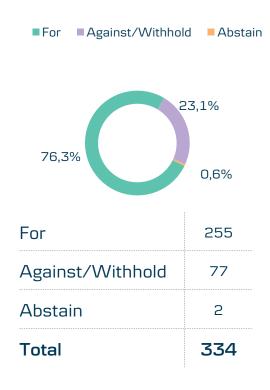
Voted proposals



Management proposals



Shareholder proposals

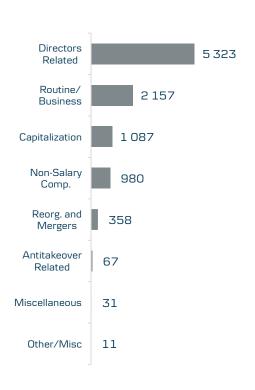




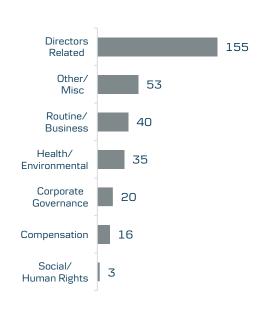


Split between voted proposals categories

Management proposals



Shareholder proposals





Top 10 voted proposals against Management recommendations



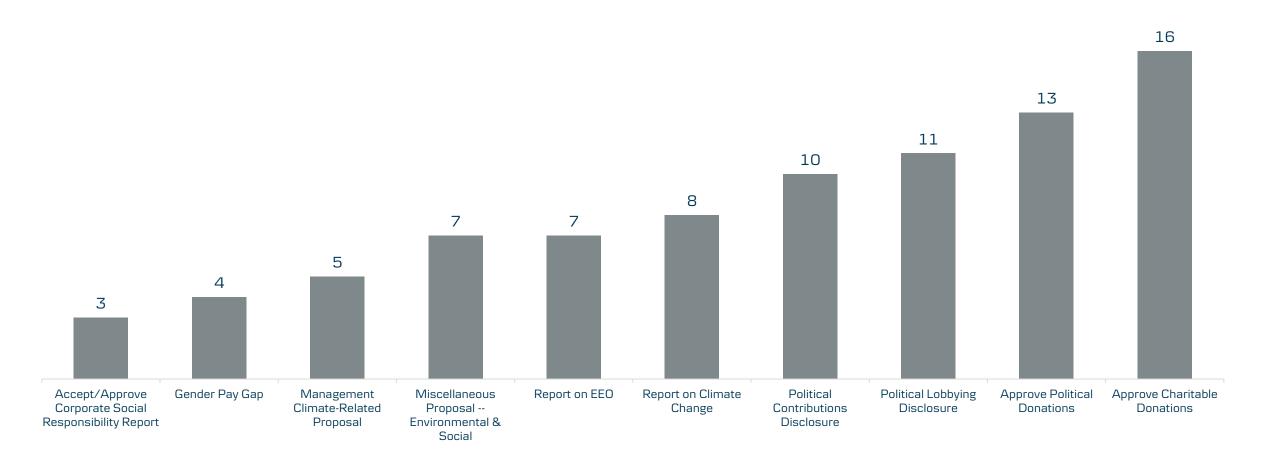


In 2021, we have voted 'For' on Environmental & Social proposals on 62 companies in 10 domiciles across the world



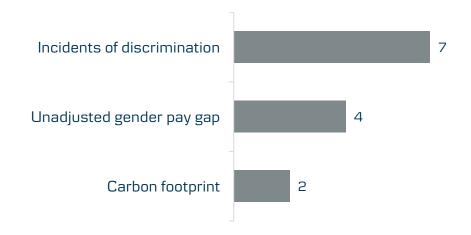


Most common Environmental & Social proposal items voted 'For'





In 2021, we have voted 'For' on the following proposals linked to Adverse Sustainability Indicators





Active Ownership Report, Part 3 Collaborative Engagements



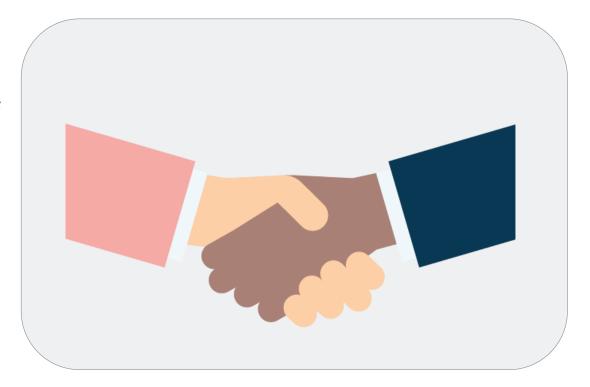


Collaborative Engagements introduction

In addition to our investment teams' direct engagement with companies and our voting activities, we are part of numerous investor initiatives and alliances where we together with other investors influence companies to take action on sustainability issues and contribute to sustainable development.

Through alliances and initiatives, we encourage companies to increase transparency and disclosure of e.g. climate impact and to move towards more sustainable business practices.

Collaborating with others supports and strengthens our ability to influence companies, as it can increase the power of our voice as an investor.





Danske Bank Group membership of Investor initiatives and alliances



Sustainability Accounting Standards Board

We have partnered with the Sustainability Accounting Standards Board to leverage their research and approach to which sustainability issues are business-critical and important for companies to address and manage, including climate related issues. In our engagements, we urge companies to adopt this approach as a way of enhancing their disclosure of which climate issues are critical for their business.



Task Force on Climate-related Financial Disclosures

TCFD develops voluntary, consistent, climate-related financial risk disclosures for use by companies when providing information to investors, lenders, insurers or other stakeholders. Danske Bank use TCFD recommendations to help structure our engagements with companies as part of our goal of being a change agent supporting companies in the transition to low-carbon business models and creating real world positive outcomes.



The Institutional Investors Group on Climate Change

The European investor alliance focuses on mitigating climate change. The group has more than 250 members and its mission is to mobilise capital for the low-carbon transition and to ensure resilience to the effects of a changing climate by collaborating with companies, policymakers and fellow investors. The group works to support and help define the public policies, investment practices and corporate behaviours that address the long-term risks and opportunities associated with climate change.



Carbon Disclosure Project

The organisation encourages companies and cities to disclose their climate impact and aims to reduce companies' greenhouse gas emissions and mitigate climate change risk. The organisation collects and shares information on greenhouse gas emissions and climate strategies in order to provide data and tools that enable investors to mitigate climate-related risks in investment decisions.



Danske Bank Group membership of Investor initiatives and alliances

Net Zero Asset Management Initiative

The Net Zero Asset Managers initiative is a group of international asset managers committed to supporting the goal of net zero greenhouse gas emissions by 2050 or sooner, in line with global efforts to limit warming to 1.5 degrees Celsius; and to supporting investing aligned with net zero emissions by 2050 or sooner. It is an initiative designed to mobilise action by the asset management industry that demonstrates leading practice in driving the transition to net zero and delivers the ambitious action and investment strategies that will be necessary to achieve the goal of net zero emissions. It also provides a forum to share best practice and overcome barriers to aligning investments to that net zero goal.



We are a signatory to the Montreal Carbon Pledge and we publicly disclose the carbon footprint of our equity and bond investment funds. Going forward, we will continue to increase the number of funds where we disclose their carbon footprint.



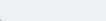
Climate Action 100+

It is one of the world's largest investor led engagement initiatives. Together with more than 500 global investors we engage with the world's largest corporate greenhouse gas emitters to curb CO2 emissions in line with the Paris Agreement's climate targets and improve carbon emission disclosures. The initiative targets companies in the oil and gas, utilities, mining and metals, transportation, industrials and consumer products sectors.



Partnerships for Carbon Accounting Financials

A global partnership of financial institutions that work together to develop and implement a harmonized approach to assessing and disclosing the greenhouse gas emissions associated with their loans and investments.



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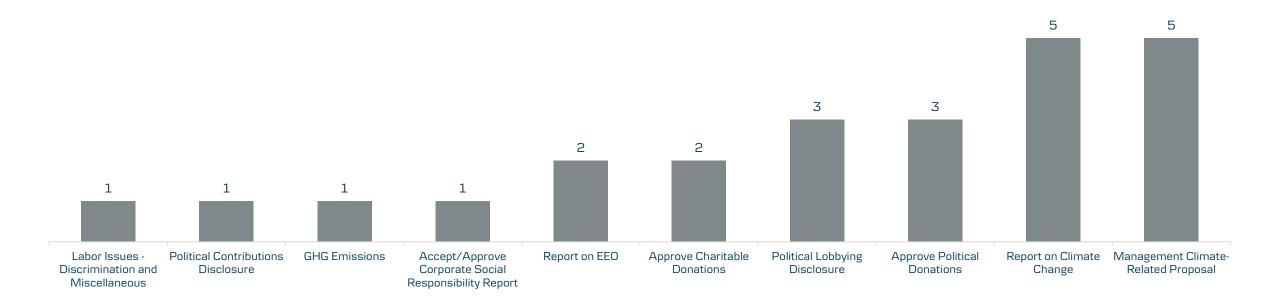
Focus on climate change through Climate Action 100+

Targeted engagement with Caterpillar Inc.

We are currently engaging directly with the US construction equipment manufacturer *Caterpillar Inc.* together with other members of Climate Action 100+ and other large shareholders. Main priority is to build trust and a long-term relationship with the company and to be able to help and support them in their climate efforts. One tangible climate objective is to have Caterpillar Inc. commit to setting carbon emission reduction targets aimed at achieving carbon-neutrality by 2050.

Voting for increased climate transparency

We use our voting rights at companies' annual general meetings to influence companies on climate matters. In H1 2021, we voted at general meetings on 42 companies. From our perspective it is important that companies are transparent about their climate lobbying activities and that they do not influence lawmakers to drop new regulations aimed at curbing carbon missions and supporting the transition to a cleaner society. Therefore, we have an ambition to vote at the general meetings of all Climate Action 100+companies where we are owners.





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Engagement by company

AAK AB **ABB I td** AbbVie Inc. Activision Blizzard Inc. Acuity Brands Inc

AddI ife AB

AddTech AB ADEKA Corp

Adler Pelzer Holding GmbH Aegis Logistics Ltd

Agilent Technologies Inc Aica Kogyo Co Ltd

Aisin Corp

Alibaba Group Holding Ltd

Alm Brand A/S

Almaviva-The Italian Innovation Co SpA Berlin Hyp AG

Altice Finco SA

Alrosa PJSC

Amazon.com Inc. Anheuser-Busch InBey SA/NV

Antofagasta PLC Arion Banki HF

Arjo AB

Arrow Flectronics Inc.

Asahi Co I td Asian Paints Ltd ASPEED Technology Inc.

Assa Abloy AB

Assicurazioni Generali SpA Astellas Pharma Inc.

AstraZeneca PLC Autoliy Inc. Avantor Inc.

Avnet Inc. AXA SA

Axalta Coating Systems Dutch Holding

BBV

Axis Bank I td Ball Corp

Baloise Holding AG Banco Santander SA

Barclays PLC **BASF SE**

Bath & Body Works Inc Becton Dickinson and Co.

Belden Inc.

Bilibili Inc.

Biogen Inc

Boku Inc

BPCE SA

Bio-Techne Corp

Black Knight Inc

Booking Holdings Inc

Boston Scientific Corp

Bravida Holding AB

Cardinal Health Inc.

Cable One Inc.

Cargotec Oyj

Bristol-Myers Squibb Co

Brother Industries Ltd.

Ltd

Chr Hansen Holding A/S

Carlisle Cos Inc.

Casino Guichard Perrachon SA

Central Automotive Products Ltd.

Cheplapharm Arzneimittel GmbH

China Conch Venture Holdings Ltd

China Merchants Bank Co Ltd

China Resources Gas Group Ltd

China Tourism Group Duty Free Corp

CF Industries Holdings Inc

Carlsberg AS

Castellum AB

Caterpillar Inc

CD Projekt SA

Centene Corp

Cerner Corp

Carvana Co

Cie Generale des Ftablissements

Michelin SCA Citigroup Inc CMS Energy Corp Colgate-Palmolive Co Container Corp Of India Ltd

Country Garden Services Holdings Co

Ltd

Crompton Greaves Consumer

Flectricals Ltd.

Crown European Holdings SA

CVS Health Corp Cvfrowv Polsat SA Daiichi Sankyo Co Ltd Daiwa House Industry Co Ltd

Danfoss A/S

Danske Bank A/S Dago New Energy Corp

DaVita Inc Deere & Co

Delta Electronics Inc.

Demant A/S DeNA Co I td

Deutsche Pfandbriefbank AG

Dexcom Inc. Diageo PLC Dino Polska SA DiscoverIE Group PLC

DNB ASA

Dometic Group AB

DSV A/S

Dufry One BV

EDP - Energias de Portugal SA

El Corte Ingles SA Eli Lilly & Co

Embracer Group AB **ENEL RUSSIA PUSC**

Enigmo Inc Epiroc AB

FOT AB

Equinix Inc Equinor ASA

Erste Group Bank AG Essential Utilities Inc.

Essity AB

European Energy A/S

Exel Composites Oyi Fair Isaac Corp

Fastighets AB Balder

Fidelity National Financial Inc

Finnair Oyj

Fortum Ovi

F-Secure Ovi

Fukuoka Financial Group Inc

Future Corp Garmin I td Gazprom PJSC Genovis AB GN Store Nord AS Godrei Agrovet Ltd

Grupo Aeroportuario del Centro Norte

SAB de CV

Guiarat Gas Ltd

Hamakyorex Co Ltd

Hangzhou Tigermed Consulting Co Ltd

HCA Healthcare Inc. HeadHunter Group PLC Heimstaden Bostad AB

Heineken NV

Hexagon AB

Hindustan Unilever Ltd

Hologic Inc

Hon Hai Precision Industry Co Ltd

Honda Motor Co Ltd. Horizon Therapeutics Plc

Housing Development Finance Corp Ltd

HT Troplast GmbH



Engagement by company

Huhtamaki Oyj	LANXESS AG	Neste Oyj	Piramal Enterprises Ltd	Shenzhen Mindray Bio-Medical Electronics Co Ltd
Iberdrola SA	Lemonsoft Oyj	Nestle SA	Polski Koncern Naftowy ORLEN SA	Shenzhou International Group Holdings Ltd
ICICI Bank Ltd	LG Chem Ltd	NetEase Inc	Procter & Gamble Co/The	Shinnihon Corp
Idun Industrier AB	Lintec Corp	Nibe Industrier AB	Pro-Gest SpA	Shionogi & Co Ltd
IMI PLC	Littelfuse Inc	Nichias Corp	PulteGroup Inc	Siemens AG
Infosys Ltd	LONGi Green Energy Technology Co Li	td Nichirei Corp	Puuilo Oyj	Sievi Capital Oyj
Intel Corp	LUKOIL PJSC	Nidda Healthcare Holding GmbH	QT Group Oyj	Sika AG
Inter RAO UES PJSC	Magnit PJSC	Nihon Unisys Ltd	Revenio Group Oyj	Sinbon Electronics Co Ltd
International Consolidated Airlines Group SA	Magnitogorsk Iron & Steel Works PJS	SC Nippo Corp	Rexel SA	Sinch AB
Interpublic Group of Cos Inc/The	Marlowe PLC	Nippon Light Metal Holdings Co Ltd	Rinnai Corp	Skandinaviska Enskilda Banken AB
Intesa Sanpaolo SpA	Marubeni Corp	Nippon Suisan Kaisha Ltd	Rio Tinto PLC	SKF AB
IQVIA Inc	MasTec Inc	Nippon Telegraph & Telephone Corp	Roche Holding AG	Skyworks Solutions Inc
Japan Wool Textile Co Ltd/The	Medistim ASA	Nixu Oyj	Rockwell Automation Inc	Snam SpA
Jazz Pharmaceuticals PLC	Medtronic PLC	Nokian Renkaat Oyj	Rosneft Oil Co PJSC	Snap-on Inc
Johnson & Johnson	Meituan	Nomad Foods Bondco PLC	Royal Dutch Shell PLC	Societe Generale SA
Judges Scientific PLC	Meltwater Holding NV	Nomura Holdings Inc	Samhallsbyggnadsbolaget i Norden AE	3 Sojitz Corp
Jyske Bank A/S	Merck & Co Inc	Nordea Bank Abp	Sampo Oyj	Sony Group Corp
Kao Corp	Merck KGaA	Nordic Semiconductor ASA	Samsung Electronics Co Ltd	Spinnova Oyj
KBC Group NV	Metso Outotec Oyj	Novartis AG	Sandvik AB	SSAB AB
KDDI Corp	MIPS AB	Novatek PJSC	Sankyo Co Ltd	Stellantis NV
Kemira Oyj	Mitsubishi Corp	Novo Nordisk A/S	Sankyu Inc	STERIS PLC
Kerry Group PLC	Mitsubishi UFJ Financial Group Inc	Nykredit Realkredit AS	Sanofi	Stora Enso Oyj
Kewpie Corp	Mitsui & Co Ltd	OI European Group BV	Sanoma Oyj	Storskogen Group AB
Kojamo Oyj	MMC Norilsk Nickel PJSC	ORIX Corp	Sberbank of Russia PJSC	Straumann Holding AG
Kone Oyj	MOL Hungarian Oil & Gas PLC	Orsted AS	Schoeller Packaging BV	Sumitomo Corp
Konecranes Oyj	Mondelez International Inc	Orthex Oyj	Seche Environnement SA	Sumitomo Heavy Industries Ltd
Kongsberg Gruppen ASA	Monitchem HoldCo 2 SA	Otis Worldwide Corp	Securitas AB	Sundrug Co Ltd
Koninklijke Ahold Delhaize NV	Mphasis Ltd	Outokumpu Oyj	Seiren Co Ltd	Sungrow Power Supply Co Ltd
Kotak Mahindra Bank Ltd	National Grid PLC	Pacific Industrial Co Ltd	SGS SA	Svenska Handelsbanken AB
Landsbankinn HF	NatWest Markets PLC	Ping An Insurance Group Co of China Ltd	Shanghai Jinjiang International Hotels Co Ltd	Swedbank AB



Engagement by company

Swisscom AG

Syneos Health Inc

Taisei Corp

Taiwan Semiconductor Manufacturing

Co Ltd

Takashimaya Co Ltd

Takeda Pharmaceutical Co Ltd

Talenom Oyj

Tata Consultancy Services Ltd

Tatneft PJSC TDK Corp Tele2 AB Teleflex Inc Telepor ASA

Telia Co AB

Tencent Holdings Ltd Tenet Healthcare Corp

Teollisuuden Voima Oyj

Teqnion AB
Teradyne Inc

Texas Instruments Inc

T-Mobile US Inc

Tokio Marine Holdings Inc

Tokyo Tatemono Co Ltd

TOPPAN INC TotalEnergies SE

Toyo Suisan Kaisha Ltd

Toyota Industries Corp

Triodos Bank NV

Tryg A/S

Tyler Technologies Inc

Ube Industries Ltd

UCB SA

UltraTech Cement Ltd

Unilever PLC

Uniphar PLC

Universal Health Services Inc

UPM-Kymmene Oyj

Uponor Oyj Valmet Oyj

Vantage Towers AG

Vattenfall AB

Venustech Group Inc Verkkokauppa.com Oyj Vestas Wind Systems A/S

Viatris Inc

Vitec Software Group AB

Volvo Car AB Walmart Inc

Wanhua Chemical Group Co Ltd WEPA Hygieneprodukte GmbH

Yum China Holdings Inc Zurich Insurance Group AG